

# Evaluating, Implementing, and Maximizing Service Management Systems

A Panel Hosted by the IT Service Management Functional Collaborative



# Asking a Question and Voting in Polls

#### Joining the Conversation

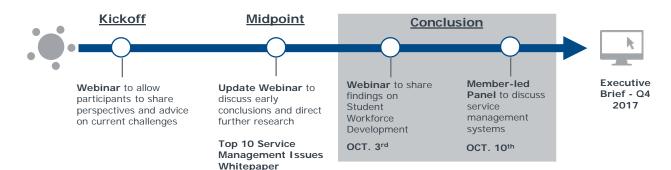
To ask the presenter a question or submit a poll response, type it into the chat panel and press send





# Helping Service Management with "Live" Issues

#### Timeline of the IT Forum's IT Service Management Functional Collaborative



- 5 webinar roundtables
- ~50 Directors of Service Management
- Wide-ranging policy, operational, and strategic communications issues

# Our Participants



Abilene Christian University

Adelphi University
Charles Kulins

Ball State University

Mark Watters

Albert Conley **Bucknell University**Stephen O'Hara

Berea College

Carnegie Mellon University Connie Deighan Eaton

Case Western Reserve University John Landers

Central Michigan University
Jeffrey McDowell
The College of New Jersey
Jeffrey Philburn

Columbia College Chicago
Anna Seledon & team

**Drake University** Jerome Hilscher

Elon University Patrick Donohue

Franklin University
Donald Ransburgh

Metropolitan State University Denver Nick Pistentis

Michigan State University
Dush Fernando

Mount Royal University
Asad Israeli

Northern Kentucky University
Sherri Lung & Staci Green

Oregon State University

Oregon Institute of Technology
Scotty Haves

Our Lady of the Lake University San Antonio

Curtis Spears

Pennsylvania State University
Allen Stubblefield

**Rice University**Michael Dewey **Rutgers University** 

Frank Reda
Saint Joseph's University

Lauren Adams
Sam Houston State University

Terri Blaylock

Simon Fraser University

Sandeep Sidhu

Syracuse University

Kathy Kinney & Jenny Gluck

Tennessee Board of Regents

Dorrance Smith

Tulane University Tom Gerace

University of Buffalo Chris Clune

University of Chicago Kathie Koch & Philip Lifka

University of Delaware Joe Kempista

University of Denver Shannon Valerio

University of Kentucky
Kathy Hamperian & Jennifer Edwards

University of Missouri – St. Louis
Ken Voss

University of Manitoba K-L Holter

University of Nevada, Reno Bob Anderson

The University of North Carolina at Chapel Hill

Sandra Germenis

**The University of Oklahoma** Justin Davis

University of Rochester
Kevin Jesse

**University of South Carolina** Michele Branch-Frappier

University of Texas at Dallas Shannon Cepica

**University of Texas at San Antonio** Anthony Espinoza

University of Texas Rio Grande Valley

University of Wisconsin Milwaukee Vickie Schuh

University of Wisconsin Oshkosh Laura Knaapen

Vassar College

Virginia Tech Dave Duckett

Webster University

Terri Lucas

Wilfrid Laurier University
Julie Topic

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What's Keeping Service Management Leaders Up At Night?



#### Service Management Operations

- Selecting and Training Student Employees
- 2 Help Desk Access

3 Facilitating Chargebacks



# Service Management Metrics and Communications

- 4 SLA Creation and Enforcement
- 5 Service Catalog Content and Structure

#### **TODAY**

- 6 Service Management System Administration
- Promoting Service Across IT Units



#### Optimizing Student and Faculty Service Delivery

- 8 Managing Data Access
- 9 Asset Management and Automated Maintenance
- 10 Website Accessibility Policies and Services

# 6

# Seeking Better Data to Address the Top 10 Issues

# A Service Management System Can Help Surface Analytics to:



#### **Budget**

Chargeback models and resource justification for Service Management to clearly articulate costs of tools and labor



# Set KPIs and Create SLAs

Historical data allows service managers to set expectations for stakeholders and track performance



#### Manage Workflow

Utilization data of services overtime supports shortterm work allocation and long-term staffing allocations



#### Maintain and Refresh Technology

More complete asset management facilitates proactive and more efficient service



#### Increase Self-Service Utilization

Expedite service, content, and user experience redesign to promote self-service through changes based on user data



## A Service Management System is Not a Silver Bullet

#### Factors Contributing to Service Management System Underdelivery

Poor Selection



- Missing capabilities for endusers
- Difficult to integrate with existing systems
- Available data limited to specific functions, and siloed within the system

**)** Under-Resourcing



- Insufficient support for end-users
- Slow implementation and maintenance
- Inability to access data available in the system

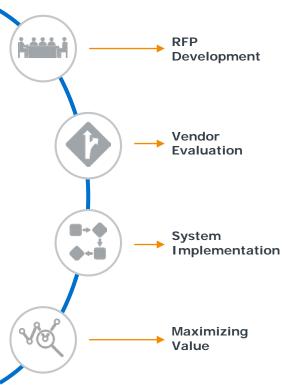
**)** Low Uptake



- Shadow systems proliferate, at additional expense to the institution
- Incomplete data limits its utility



## Setting Service Management Systems Up for Success



- How did you make arguments (e.g., cost-savings, customer service improvements) to campus leadership to invest in a new service management system?
- Who did you work with inside and outside the IT department to determine key requirements?
- How many vendors responded to your RFP? If you invited vendors to campus, how many of these vendors did you invite to present?
- What factors (e.g., cost, integration with existing systems), did you consider during the vendor evaluation process? Which factors do you prioritize?
- What was your expected timeline for service management system evaluation and implementation? What factors are most likely to extend this timeline, and what would you recommend to mitigate them?
- How do you prioritize which modules within a service management system to implement first?
- How has end-user experience changed since the implementation of your service management system?
- What data did you prioritize accessing from your service management system? What dashboards have you created, and are they templates from your vendor or customized?

#### Live Poll



#### Please Type Your Response Number in the Chat Box

Which best describes your institution's relationship to service management systems?

- We are developing an RFP to replace our current service management system
- We are seeking to expand the capabilities of our service management system

We are evaluating service management vendors

Other (please explain)

We are in the process of implementing a new service management system

# Our Panelists Today





**Tom Gerace**Assistant Vice President for Enterprise Services

#### **Tulane University**

- New Orleans, Louisiana
- · Private Research University
- ~12,600 Students

# **Current Service Management System:** Service Now

#### Year Implemented: 2013

- Leads the teams that provide instructional and research technologies, video conferencing, and technology support
- Prior to joining Tulane's Technology Services, Tom was the Director of Technology at Library at Tulane's A.B. Freeman School of Business



**Nick Pistentis** *Director of Client Services* 

# Metropolitan State University of Denver

- · Denver, Colorado
- Public Master's University
- ~20,500 Students

# **Current Service Management System:** BMC Footprint

#### Year Re-Implemented: 2013

- Oversees the helpdesk, labs, desktop support, and technology training and education
- Prior to joining Metropolitan State University of Denver, Nick worked in information technology at George Washington University and at a healthcare and education consulting firm

