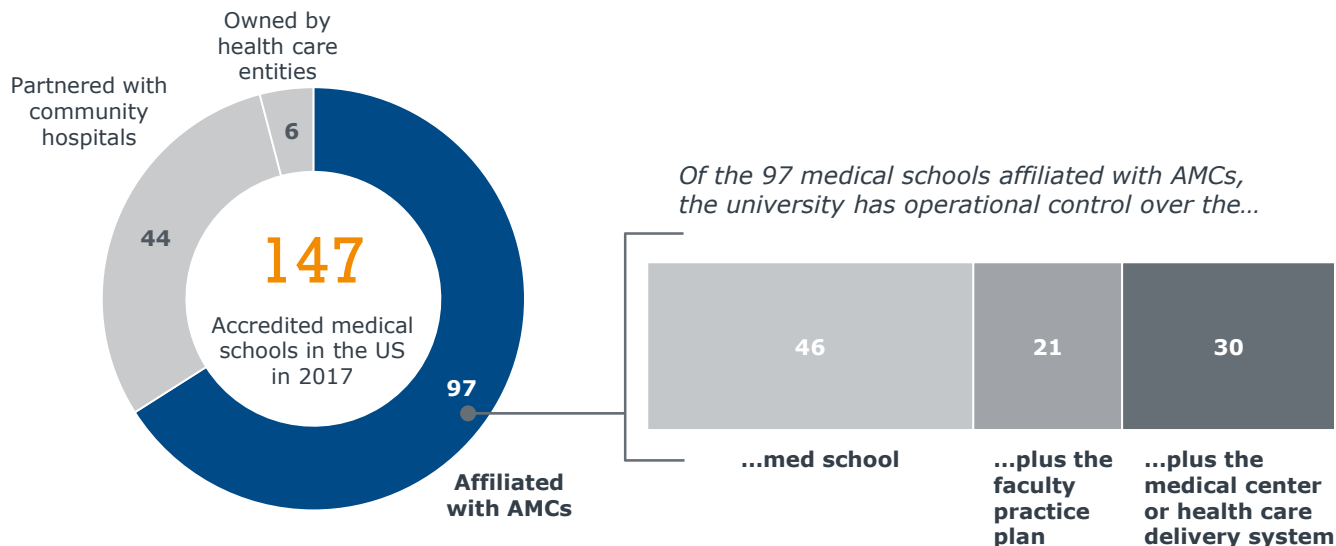


Taxonomy of AMC-University Relationships

Level of University Oversight Determines What’s at the Top of the Risk Register

Breakdown of Accredited Medical Schools in the US and Those Affiliated with AMCs



Based on the Above Affiliation Category, Universities Ask Common Questions

Leading Questions Among Universities with Operational Control Over...

- **...the Medical School**
 - How reliant are salaries and research expenses of the medical school on financial transfers from the hospital or the health care system?
 - What would happen if transfers from the practice plan evaporated?
 - How secure is the placement of med school students and residents at the affiliated hospital?
 - Does our hospital partner’s strategic mission align with that of the university?
- **...Plus the Practice Plan**
 - Have we properly incentivized research and teaching alongside care?
 - Are financial incentives tied to quality goals and in alignment with the university mission?
 - Are physicians held accountable to industry-standard benchmarks?
 - Are the same performance dashboards used across the entire system?
 - How should we integrate community-based clinical physicians?
- **...Plus the Medical Center or Health Care Delivery System**
 - What are our value-based care and risk objectives, and should we pursue them alone or with a partner?
 - What is the optimal size of our organization?
 - Do we need to become an insurer as well as a care provider? How are we managing the shift to population health?
 - How will we respond to the move toward full price transparency?
 - How do patients describe their experience at our AMC?