

Meeting the Escalating Demand for Mental Health Services

Targeted Interventions for Key Student Segments

Student Affairs Forum

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Implementation Toolkit

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Implementation Toolkit

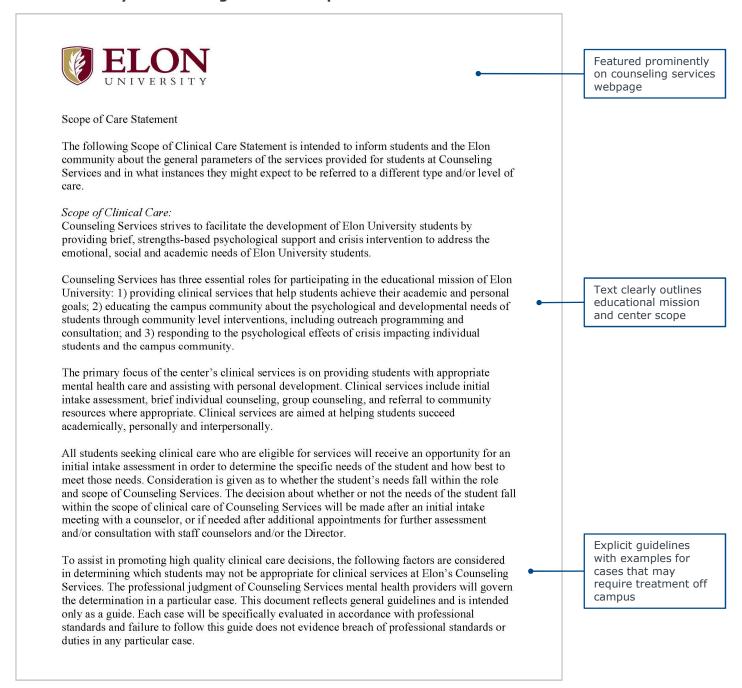
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Scope of Care Statement

Purpose of the Tool

Scope of care statements help students, families, and campus partners understand the goals and limitations of campus mental health services. These statements help establish upfront expectations about the types of services available on campus and what types of concerns might require off-campus support. Below is a scope of care statement from Elon University. The statement can be accessed online on the Counseling Services website.

Elon University's Counseling Services Scope of Care Statement



For additional guidance on setting your institution's scope of care, access EAB's implementation guide, Establishing a Sustainable Scope of Campus Mental Health Services, online now at eab.com.

Scope of Care Orientation Letter

Purpose of the Tool

Baylor University sends this letter to all incoming students prior to orientation. The letter explains the scope of Baylor University's Health Center and Counseling Center. The letter also invites students and families to learn more about campus services and off-campus referrals during orientation.

Baylor University's Orientation Letter



For additional guidance on setting your institution's scope of care, access EAB's implementation guide, Establishing a Sustainable Scope of Campus Mental Health Services, online now at eab.com.

Care Plan Worksheet for Students and Families

Purpose of the Tool

Ideally, students with preexisting or intensive mental health conditions work with their families to establish a treatment plan before coming to campus. Institutions can support this transition by prompting a conversation about key details, such as insurance coverage and available providers. Use the questions below as a template for a worksheet that students and families can use to identify and discuss information key to ensuring continuity of care as students transition to campus.

Provider Type:		Provider Type:
Provider Name:		Provider Name:
Contact Information:		Contact Information:
Available to continue care? Y	or N	Available to continue care? Y or N
What are the names and co	ontact informati	on of potential providers near campus ?
Provider Type:		Provider Type:
Provider Name:		Provider Name:
Contact Information:		Contact Information:
☐ Campus shuttle	□ Bik	aching an off-campus appointment? ing mily or friend
☐ Community Bus		
Community BusPersonal vehicle	☐ Rid	e-sharing service (e.g., Uber or Lyft) or taxi
-		e-sharing service (e.g., Uber or Lyft) or taxiner
□ Personal vehicle □ Walking	□ Oth	
Personal vehicle Walking	□ Oth	ner an appointment with an off-campus provider?
□ Personal vehicle □ Walking What insurance information	□ Oth	ner an appointment with an off-campus provider?
Personal vehicle Walking What insurance information (e.g., insurance provider, policy	□ Oth	ner an appointment with an off-campus provider?

Quick Audit for Community Partnerships

Purpose of the Tool

Use the following questions to identify community agencies and local organizations that could provide additional mental health care options for high-need students or special populations on campus that require treatment beyond the scope of the campus counseling center.

Discus	sion	Questions
		£ 0.000.00

How do you currently work with local organizations? What do you need in organization to ensure a smooth referral and continuity of care for studer			
2	Who are the key stakeholders at the university a involved in managing the partnership or contract		at the partner organization that need to be
3	What other student populations might be well su	uited	for referral to a community behavioral health
	organization or social services agency? (e.g., students requiring treatment for eating disord	ers)	
4	List potential partner organizations and their tar	get p	oopulations or area of expertise:
	National Eating Disorder Association		1. (e.g. eating disorders)
	2.		2. 3.
	3. 4.		3. 4.
	5.		5.
	5.		3.

Local Provider Database

Purpose of the Tool

Colleges and universities are increasingly working with local mental health providers to refer students off campus for longer-term or specialized care. Institutions can create a database of local providers that includes centralized information about providers and key information about the services they offer. These databases make it easier for students and/or clinicians to find information about available off-campus resources and can streamline the off-campus referral process.

There are two primary types of local provider databases: internal and external. Internal databases can be shared Google documents or Excel files that are accessible only to campus staff. Internal databases are beneficial because they are easy to set up and can contain confidential information, such as students' feedback about community providers. External databases are often housed online. They can be accessed by students, families, clinical staff, or broader members of the campus community. While external databases require more work to set up and maintain, they are directly useful to a wider audience of users.

The following pages include sample categories for an internal database of local providers and an example of an external database.

Local Provider Database (cont.)

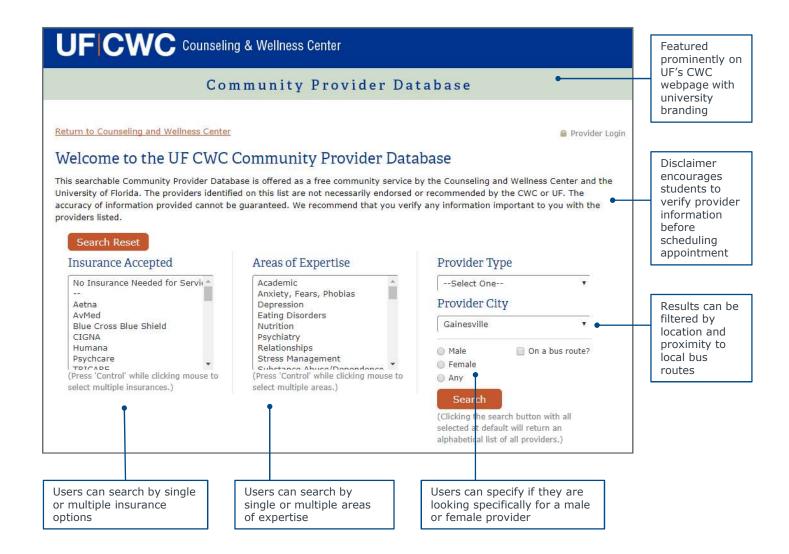
Sample Categories for an Off-Campus Referral Database

Category	Information to Include	Additional Notes
Provider Name		
Provider Contact Information	 Address Phone Number Email and Website	
Personal Identities	 Gender Religion Race/Ethnicity	
Languages Spoken		
Degree or Licensure	LSWPhDPsyD	
Specialty	 ADHD Anger Management Couples Counseling Depression Eating Disorders	
Nearest Public Transportation	 Bus line Subway or light rail Campus shuttle	
Distance from Campus	Driving, biking, and walking distances	
Hours of Availability	 Evening hours Weekend hours	
Fee Structure	Regular feePro bonoSliding scale	
Forms of Payment Accepted	 Major credit cards Cash or check	
Forms of Insurance Accepted	 Major insurance carriers Medicare/Medicaid	
Other		

Local Provider Database (cont.)

University of Florida's Online Community Provider Database

Below is a screenshot of University of Florida's Community Provider Database. EAB recommends choosing search filters that map to student considerations when identifying a provider, such as location and area of expertise.



Wellness Action Plan

Purpose of the Tool

Rutgers University uses the Wellness Action Plan found below during their intake process to help instill a goaloriented focus in student engagements with the counseling center. The plan provides an overview of the student's diagnosis, treatment goals, specific interventions, and expected outcomes. Use this example, and the call-out boxes highlighting key elements, to build an action plan document on your campus.

•	Wellness Action Plan	Plan is stored in student's electronic health record; can be revised as needed
Patient: (Pulled in) Date: (Pulled in) Initial Plan Revision/U	Provider: (Pulled in) [pdate [(If checked, "Revision Date" required)]	Student and provider data can be automatically pulled in from electronic health record
Medicat."	Other scores:(Add DASS?)	Primary treatment goal is
1. Goal 1: (Patient and Therapist a	greed on)	jointly set by the student and provider
A B	rk towards this goal: (Patient and Therapist agreed on)	Clearly listed interventions and progress indicators help student stay on track with treatment
3. Proposed Number of sessions:4. How will progress be measured	towards this goal? (What measures will be used?)	
5. (Student): How will you know	that you have improved? (What will be different for you?)	
	reatment options and risks and benefits of each? —Yes —No actices and/or in session work will be utilized:	Additional "homework," such as self-help modules or workshops, is included
	terventions and will complete practices between sessions. (Student signature)	Student and provider signatures underscore importance of action plan
I agree with the above goals and in	terventions(Provider Signature)	and emphasize student accountability for completing treatment steps

Data-Driven Group Offerings Checklist

Purpose of the Tool

Many institutions struggle with underutilized group therapy programs for a variety of reasons, including topic resonance and scheduling.

Group therapy programs work best when the groups match students' specific needs. Use this quick checklist to review your group therapy program's topics and scheduling practices to ensure that you're reaching the greatest number of students on campus. EAB recommends evaluating your program on a regular basis, either biannually or annually.

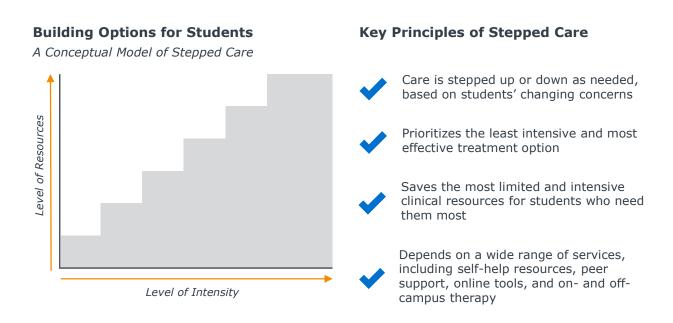
Evaluation Checklist

Area for Evaluation	Data to Review	How to Use the Data
Group Topic	 Attendance records at previous group therapy offerings Students' evaluations of groups and instructors Students' top presenting concerns on campus National trends regarding presenting concerns Emerging student segments that might benefit from dedicated group support 	 ✓ Determine the most and least popular offerings ✓ Roll back underutilized groups ✓ Increase investment in popular groups ✓ Offer new group topics that resonate with rising areas of concern
Scheduling Considerations	 Clinician availability and preferences Trends in student schedules (e.g., busiest class times, typical evening activity times, etc.) Past attendance records (e.g., days or times with highest attendance) Features of the academic calendar that might impact attendance (e.g., breaks, exams) Availability of physical space 	 ✓ Determine which groups need to have preset dates/times and which groups to set based on participants' schedules ✓ Offer sessions that accommodate students and clinician schedules ✓ Create a comprehensive schedule that reflects student needs across the year

Stepped Care Model Builder

Purpose of the Tool

A stepped care model for campus mental health services provides an array of mental health support options for students that allow them to step up or step down the intensity of care as needed. In this model, individual therapy is just one care option among a much larger suite of services, often ranging from online self-help to off-campus care. The stepped care model allows institutions to map campus support services and mental health resources to students' levels of need and risk.



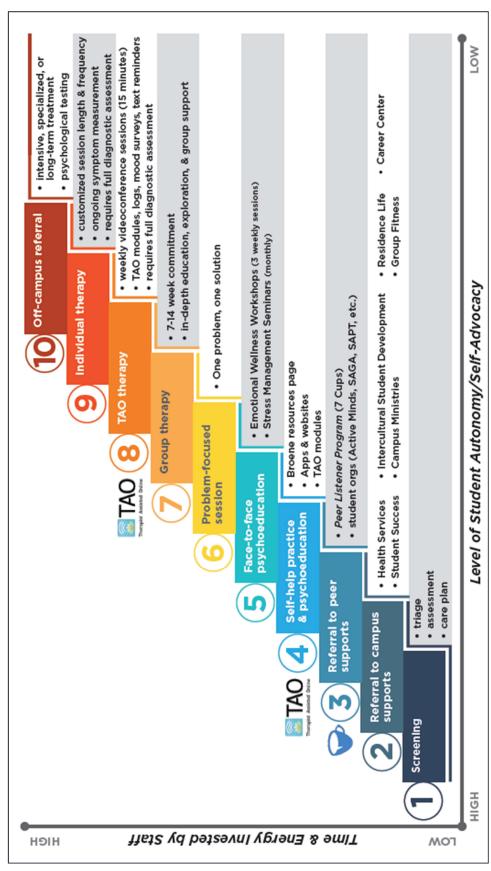
One of the first steps to exploring a stepped model of mental health support is to brainstorm the online, campus, and community resources that are available to students and map them onto a stepped continuum. Use the following tools to brainstorm the resources that are available on your campus and sketch out your institution's stepped care model. The following pages include:

- An example of a complete stepped care map from Calvin College,
- A map template (based on Calvin College's map), and
- A blank stepped care map that you can tailor for your campus.

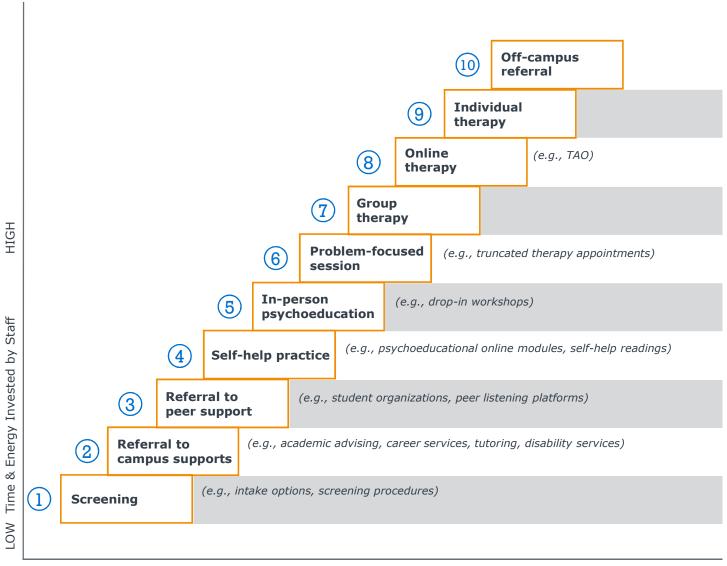
Once you establish a stepped care model, it is important to communicate it with students, families, and campus partners. EAB recommends posting it online and through social media (with hyperlinks to relevant resources and information pages) and posting hard copies across campus.

Stepped Care Model Builder (cont.)

Calvin College's Stepped Care Graphic



Stepped Care Model Builder (cont.)



HIGH

Level of Student Autonomy/Self-Advocacy

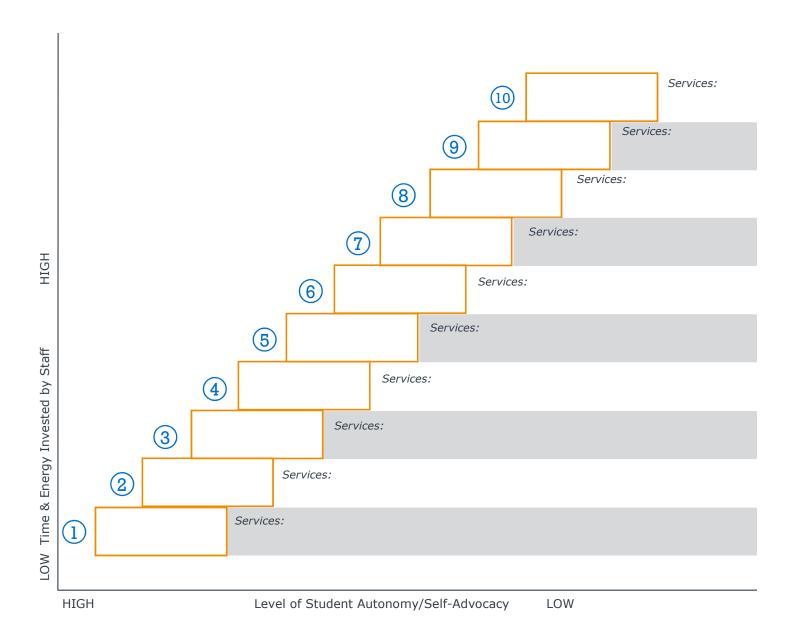
LOW

Questions to Consider

- · What resources can students access online, either freely or through existing institution subscriptions?
- · What resources do you already have on campus?
- · What resources are available to students in the local community?
- What resources might your campus need to invest in to more fully support students?

?

Stepped Care Model Builder (cont.)



Quick Tips

- · Include online, peer, campus, and community resources
- · Include resources outside of the campus counseling center
- Prioritize the top 3-5 resources per level
- Use language that is easily understood by students (e.g., avoid acronyms)



Behavioral Prescription Pad

Purpose of the Tool

Behavioral prescriptions personalize mental health care recommendations for individual students. George Washington University clinicians use the form below to recommend a range of resources and treatment options to students. This written document outlines the breadth of services available on campus and in the community. The form serves as a written record of next steps that can be stored in students' electronic health records and revisited during future interactions.

George Washington University's Behavioral Prescription Pad (Bx)

GE GEORGE ASHINGTON NIVERSITY ASHINGTON, DC GW Colonial Health Cen	Mental Health Services Bx - Stepped Care Behavioral Prescription 202/994-5300 (24/7/365) • healthcenter.gwu.edu Cloyd Heck Marvin Center Ground Floor 800 21st Street, NW Washington, DC 20052
ient's Name:	GWID:
REATMENT RECOMMENDATIONS	
Informational Self-Help e.g. Readings, research	
Interactional Self-Help e.g. Smart phone apps	
Online, Telephonic, or In-Person Coaching, Drop-In Workshop(s)	
Group Therapy	
Short-term Individual Therapy	
Specialized Services e.g. Referral to Community Provider(s) for Long-Term/ Specialized Treatment, Referral to CHC/Psychiatry/DSS/ ISO/Financial Aid, etc.	
Acute Care/In-patient	

Key Elements of George Washington University's Bx



Prominent university branding and counseling center contact information



Include full range of wellness services from self-help to in-patient treatment



Ensure student and counseling center retain a copy for follow-up



Clinician name and signature underscore recommendations

Technology Vendor Quick Guide

Purpose of the Tool

Colleges and universities are increasingly adopting new technologies, such as apps, websites, and software platforms, to support students' mental health concerns. Use this quick guide to review some of the most commonly used platforms and tools in higher education.

Vendor Quick Guide



Profile:	Online therapy platform connects users directly to therapists via web and mobile apps		
Price:	Costs for institutional partners not publicly available		
Selected Partners:	Alpha Tau Omega National Chapter		
Selected Features:	Comprehensive online screeningPrivate text-based chat room	Audio, video, picture messagingNationwide network of licensed therapists	
Website:	https://www.talkspace.com/		



Profile:	On-demand emotional health service that connects users to listeners in a one-on-one chat		
Price:	Costs for institutional partners not publicly available		
Selected Partners:	Calvin College		
Selected Features:	Secure chat platform	Supplemental wellness modules	
	 Connect to a listener quickly 	 Private-label version available for institutions 	
Website:	https://www.7cups.com/		



Profile:	Self-help interactive therapy mobile app		
Price:	Costs for institutional partners not publicly available		
Selected Partners:	35+ institutions, including Georgia State University, Boston College, and UC Santa Cruz		
Selected Features:	Guided therapy	Daily mood tracker	
	 Secure sharing with a counselor 	 Personal progress dashboard 	
Website:	http://www.welltrack.com/		

Technology Vendor Quick Guide (cont.)



Profile:	Digital platform of therapeutic tools and educational materials		
Price:	Costs for institutional partners not publicly available		
Selected Partners:	52+ institutions, including Baylor University, Texas A&M, and University of Florida		
Selected Features:	Comprehensive screening instrument	Secure messaging	
	 Practice tools and exercises 	HIPAA Compliant Video Conferencing	
Website:	https://www.taoconnect.org/		



Profile:	Evidence-based digital mental and behavioral health programs				
Price:	Costs for institutional partners not publicly available				
Selected Partners:	Colorado State University, College of William & Mary, Brigham Young University				
Selected Features:	 Detailed analytics and reports Library of behavioral health programs Dedicated supporter monitors progress Personalized user dashboard 				
Website:	https://www.silvercloudhealth.com/				



Profile:	Online self-screening for mood and anxiety disorders, eating disorders, and substance abuse				
Price:	Costs for institutional partners not publicly available				
Selected Partners:	Yale Health Center, University of Califo	ornia – Berkeley, Georgetown University, Colby College			
Selected Features:	Customizable individual site	Reporting feature to aggregate data			
	 Mobile-friendly interface 	 Supplemental educational resources 			
Website:	https://mentalhealthscreening.org/				

Self-Serve Technology Evaluation Rubric

Purpose of the Tool

The market for online and app-based self-help and psychoeducational technologies is expanding rapidly. Institutions need a standard way of evaluating new tech services to determine which ones are the best fit for campus.

The University of British Columbia (UBC) developed a Self-Help Technologies Evaluation Protocol to systematically evaluate each psychoeducational intervention technology using a standardized process. You can see UBC's evaluation protocol on the following pages. Then, you can use the included blank rubric to evaluate new technologies that you're considering for your campus. Use this rubric each time you evaluate a new app, website, or software platform.

Last updated: August 3, 2016

Self-Help Technologies Evaluation Protocol

Purpose

Systematically evaluate each psychoeducational intervention technology using a standardized process.

Criteria Development

The evaluation criteria and protocol developed by the Implementation Team (Educational Resources and Therapist Assisted Online Programs) is based on the systematic multi-domain review by Coulon, Monroe, & West (2016) and adapted to meet the needs of the UBC health and wellbeing service providers.

Evaluation Process

At this time, the primary purpose of evaluating each technology is to systematically gather information. Based on the information collected, further conversations will take place to determine which technologies will be recommended moving forward. The evaluation of each technology has been divided into four sections.

- 1) Each technology will be evaluated by two people. For sections that require clinical expertise, a clinical staff member is advised to be the evaluator.
- 2) The evaluations of each technology will be collated into a final evaluation. In this process, any discrepancies between the assessments will be discussed and resolved.

Last updated: August 3, 2016

Section Assignment

Evidence-based behavioural change strategies	Psychologists, Counsellors, Physicians, Nurses		
Structure	Psychologists, Counsellors, Physicians, Nurses		
	Non-clinical Professional Staff, Student Staff, Psychologists, Counsellors, Physicians, Nurses		
TETINCTION SHITY & LISER-IFTENDINESS	Non-clinical Professional Staff, Student Staff, Psychologists, Counsellors, Physicians, Nurses		
General feedback	Non-clinical Professional Staff, Student Staff, Psychologists, Counsellors, Physicians, Nurses		

Rubric Breakdown

Name of Technology	Account/Registration
Type of Technology	Cost to user
Topics Covered	Storage Size

Rubric

Evidence-based beha	avioural change strategies	Assessn	nent		Notes
Evidence-based	Does the technology use one or more evidence-based interventions or strategies?	YES		NO	
Strategy 1		e.g., diap	hragmat	ic breathing	
Strategy 2		e.g., min	dfulness	strategies	
Strategy 3		e.g., visu	alization	S	
Strategy 4		e.g., goa			
Strategy 5		e.g., cog	nitive res	tructuring	
Structure		Assessn	nent		Notes
Assessment	Provides an opportunity to complete a measure of target symptom and/or concern	YES	NO	N/A	
Self-monitor	Provides ongoing opportunities to rate or track perceived symptom and/or concerns and/or behavioural indicators of evidence based strategy	YES	NO	N/A	
Psychoeducation	Provides educational information on the benefits of evidence-based strategies and/or mechanisms of action	YES	NO	N/A	

Last updated: August 3, 2016

Transparency and Saf	etv	Assessment			Notes
Authoritative	States the qualifications of				e.g., Anxiety BC,
	the authors or developers; states degrees and/or specific training	YES	NO	N/A	
Complementary	States information should support, not replace, medical care and provider-patient relationship	YES	NO	N/A	
Confidentiality/	States the privacy and				
privacy	confidentiality securities for personal data submitted to the site by the user	YES	NO	N/A	
	Collects personal information	YES	NO	N/A	
	States how of user's identifying information is protected and maintained.	YES	NO	N/A	e.g., does not report email address, only assessment scores
	States how/where the data is stored.	YES	NO	N/A	e.g., server in USA, Australia, Canada, on user's phone, in a cloud
	States what data is collected and the purpose of collection.	YES	NO	N/A	e.g., data collected will be used to improve program
	Allows the user to set a password or adjust their privacy settings	YES	NO	N/A	
References	States the source(s) of published information, references an evidence-base grounded in mainstream science/peer review	YES	NO	N/A	
Emergency contact	Provides contact information of appropriate crisis support services.	YES	NO	N/A	e.g., Australian crisis line, BC Crisis line, gives direct contact to crisis centre

Last updated: August 3, 2016

Functionality and user-friendliness						
Ease of use	Screens can be reached in as a few clicks as possible, three or fewer; navigation is logical, intuitive, and adequately labeled; text size can be altered or a zoom feature is available	GOOD	NEUTRAL	BAD		
Reliability and performance	User is able to navigate all areas of the app without it crashing; all app components are able to load within 10 seconds	GOOD	NEUTRAL	BAD		
Appearance and design	The colour scheme is visually accessible (easy to read, consistent theme, font styles legible; the design is appropriate for an adult audience, and content is free of excessive typos and errors in presentation	GOOD	NEUTRAL	BAD		

General Feedback	
Overall Impressions	e.g., might be "too young" for university population
Recommended for	e.g., low levels of depression
Other	

Name of Technology:	Account:		
Type of Technology:	Cost to User:		
Topics Covered:	Storage Size:		

Transparency and Safety		Assess	sment		Notes
Authoritative	States the qualifications of the authors or developers; states degrees and/or specific training	YES	NO	N/A	
Complementary	States information should support, not replace, medical care and provider-patient relationship	YES	NO	N/A	
Privacy	States the privacy and confidentiality securities for personal data submitted to the site by the user	YES	NO	N/A	
	States how user's identifying information is protected and maintained	YES	NO	N/A	
	States how/where the data is stored	YES	NO	N/A	
	States what data is collected and the purpose of collection	YES	NO	N/A	
	Allows the user to set a password or adjust their privacy settings	YES	NO	N/A	

Transparency and Safety		Assessment			Notes	
References	States the source(s) of published information, references an evidence-base grounded in mainstream science/peer review	YES	NO	N/A		
Emergency contact	Provides contact information of appropriate crisis support services	YES	NO	N/A		
Functionality ar	nd User-Friendliness	Assess	sment		Notes	
Ease of use	Screens can be reached in as a few clicks as possible, three or fewer; navigation is logical, intuitive, and adequately labeled; text size can be altered or a zoom feature is available	YES	NO	N/A		
Reliability and performance	User is able to navigate all areas of the app without it crashing; all app components are able to load within 10 seconds	YES	NO	N/A		
Appearance and design	The color scheme is visually accessible (easy to read, consistent theme, font styles legible; the design is appropriate for an adult audience, and content is free of excessive typos and errors in presentation)	YES	NO	N/A		
General Feedba	General Feedback					
Overall impressions						
Recommended for						
Other						

