

**November 19** 12:00 p.m. **Guest Arrival and Registration**

*Lunch Provided*

12:30 p.m. **Welcome and Introductions**

1:00 p.m. **Unpacking the Crisis of Public Confidence in Higher Ed**

*What Critics Get Wrong (and Right) About the Value of a Degree*

2:15 p.m. **Table Discussions: Implications Across the Sector**

3:00 p.m. **The Modern Anchor Institution**

*Driving Undeniable Economic Impact  
and Reclaiming the Public Good Mantle*

6:00 p.m. **Dinner**

**November 20** 8:00 a.m. **Breakfast**

8:30 a.m. **Successfully Navigating an Organizational Transformation**

*Case Studies of Universities Shifting to New Academic and  
Administrative Models—and Lessons for All Higher Education Leaders*

10:15 a.m. **Meeting the AI Moment**

*Academic and Operational Investments from the Frontier*

11:30 a.m. **Forward Action Planning**

*Bringing Insights Back to Campus*

12:00 p.m. **Adjournment**